

Insolvency & Restructuring **Symposium** 2026

Navigating the Future of Insolvency & Restructuring

19 | AUGUST 2026
9am - 5pm



The Vertical

Connexion Conference & Event Centre
Bangsar South

Supported by the Malaysian Bar
5 CPD points



INSOLVENCY & RESTRUCTURING SYMPOSIUM 2026

19 AUG 2026 | 9AM - 5PM



Full Day Programme, at a Glance

8:00 am **Registration**

9:15 am **Welcome Address**
Andrew Heng | Group Managing Partner, Baker Tilly (Malaysia)

9:20 am **Together in Restructuring: Opening Thoughts**
Kumar Jai | Managing Partner, Corporate Recovery & Restructuring, Baker Tilly (Malaysia)

9:30 am **Session 1**
Corporate Rescue in Malaysia: The New Playbook Following the 2024 Amendments

10:30 am **Networking Tea Break**

11:00 am **Session 2**
Reviving Abandoned Projects: How Rescue & Restructuring Tools Are Saving Distressed Projects

12:00 pm **Keynote Address**
Dato' Mary Lim | President, AIAC Court of Arbitration

12:30 pm **Networking Lunch**

1:45 pm **Session 3**
Creditor Power: Strategic Enforcement, Exit and Recovery

2:45 pm **Session 4**
Liquidation & Arbitration Funding: Unlocking Value from Distressed Claims

3:45 pm **Networking Tea Break**

4:15 pm **Session 5**
Beyond Due Diligence: Bridging Forensic Accounting, Corporate Finance and Law in Business Transactions

5:00 pm **Closing Remarks**
Anand Raj | President, Malaysian Bar
Andrew Chiew | Chairperson, Insolvency Committee, Malaysian Bar

5:15 pm **End**

ABOUT THE SYMPOSIUM

In an era of economic uncertainty and increasing business complexity, businesses and stakeholders are increasingly seeking innovative solutions to preserve value, rehabilitate distressed enterprises and maximise recoveries.

The Baker Tilly Insolvency & Restructuring Symposium 2026 is a premier industry forum dedicated to examining the latest trends, challenges and opportunities within Malaysia's insolvency and restructuring ecosystem.

Featuring an esteemed line-up of speakers and thought leaders, the symposium will explore critical issues at the forefront of the industry, including corporate rescue reforms, distressed project rehabilitation, creditor-led recovery strategies, arbitration funding and forensic investigations.

Through insightful discussions and real-world perspectives, attendees will gain a deeper understanding of the opportunities, challenges and emerging trends shaping the future of restructuring and recovery.

SYMPOSIUM PROGRAMME

8:00 am **Registration**

9:15 am **Welcome Address**



Andrew Heng
Group Managing Partner
Baker Tilly (Malaysia)

9:20 am **Together in Restructuring: Opening Thoughts**



Kumar Jai
Managing Partner, Corporate Recovery & Restructuring
Baker Tilly (Malaysia)

SYMPOSIUM PROGRAMME

9:30 am

Session 1

Corporate Rescue in Malaysia: The New Playbook Following the 2024 Amendments

This session examines how the Companies (Amendment) Act 2024 has reshaped Malaysia's corporate rescue landscape, with a focus on the effective use and sequencing of Judicial Management, Corporate Voluntary Arrangements and Schemes of Arrangement to preserve enterprise value and maximise recoveries. The discussion will cover key post-2024 developments, mechanism selection, shareholder strategies, sequencing and timing considerations, and practical case studies.

MODERATOR



Anoopal Kaur

Partner
Corporate Recovery & Restructuring
Baker Tilly (Malaysia)



Nik Syahril

Pengarah Insolvensi
Bahagian Dasar & Perundangan
Jabatan Insolvensi Malaysia

PANELLISTS



Mark Ho

Managing Partner
Chellam Wong



Kwong Chiew Ee

Partner
Rahmat Lim & Partners



Alvin Tang

Partner
Alvin Tang Law Office

11:00 am

Session 2

Reviving Abandoned Projects: How Rescue & Restructuring Tools Are Saving Distressed Projects

This session examines how Malaysia's corporate rescue framework can be effectively deployed to stabilise distressed project companies, revive stalled developments and create a structured pathway towards completion. The discussion will explore how early intervention, appropriate mechanism selection and strong governance can preserve value and transform a potential shutdown into a viable rehabilitation outcome.

MODERATOR



Kumar Jai

Managing Partner
Corporate Recovery & Restructuring
Baker Tilly (Malaysia)



Farah Shuhadah Razali

Partner
Rosli Dahlan Saravana Partnership

PANELLISTS



Dato' Jayaselan A/L Navaratnam

Penasihat Teknikal Menteri KPKT
Jabatan Perumahan Negara



Claudia Cheah

Partner
Skrine

12:00 pm

Keynote Address - Guest of Honour



Dato' Mary Lim

President
AIAC Court of Arbitration

SYMPOSIUM PROGRAMME

12:30 pm **Networking Lunch**

1:45 pm

Session 3

Creditor Power: Strategic Enforcement, Exit and Recovery

This session explores how creditors can exercise strategic influence to rationalise legacy loan portfolios, unlock value and drive recoveries without unnecessarily destroying enterprise value. The discussion will examine practical tools for addressing creditor power and enforcement, while considering how banks, creditors, GLCs and SMEs can use their rights, leverage and ownership influence to steer outcomes. Panellists will also discuss when to apply pressure, when to support a rescue, and how to sequence enforcement, negotiation and governance measures to achieve commercially viable exits and restructurings.

MODERATOR



Lim Litt
Partner

Corporate Recovery & Restructuring
Baker Tilly (Malaysia)



Zalina Osman
Chief Executive Officer
SMEB Asset Management



Syed Fadzil
Partner
Sidek Teoh Wong & Dennis



Natalia Izra
Partner
Azmi & Associates

PANELLISTS

2:45 pm

Session 4

Liquidation & Arbitration Funding: Unlocking Value from Distressed Claims

This session provides a practical overview of third-party funding in arbitration and insolvency-related disputes in Malaysia, following the introduction of the Code of Practice for Third-Party Funding 2026 and the Arbitration (Amendment) Act 2024. The discussion will examine how the new framework operates, the key standards expected of funders, governance and independence considerations, transparency obligations, typical funding terms, and the practical mechanics of funding arrangements. Panellists will also explore how funding may unlock value in liquidation, arbitration and commercial claims, while highlighting key risks, pitfalls and strategic considerations for practitioners, insolvency professionals and claimholders.

MODERATOR



Ashvin Mahendran
Partner
Corporate Recovery & Restructuring
Baker Tilly (Malaysia)



Lau Kee Sern
Partner
Kee Sern, Siu & Huey



Mitch Dearness
Investment Manager
OMNI Bridgeway



Sathya Kumardas
Partner
Shearn Delamore & Co

PANELLISTS

SYMPOSIUM PROGRAMME

4:15 pm

Session 5

Beyond Due Diligence: Bridging Forensic Accounting, Corporate Finance and Law in Business Transactions

This session explores how forensic accounting, corporate finance and legal strategy come together in complex business transactions, particularly where fraud, asset dissipation or distressed circumstances may affect deal value, recovery prospects and litigation risk. The discussion will examine practical approaches to identifying red flags, tracing losses, assessing valuation and quantum issues, and translating financial findings into effective transaction, enforcement and dispute resolution strategies.

MODERATOR



Ding Su Lynn
Partner
Corporate Finance
Baker Tilly (Malaysia)



H.Y. Chong
Managing Partner
Azman Davidson & Co

PANELLISTS



Liew Kim Yuen
Director
Forensic & Litigation Support
Baker Tilly (Malaysia)



Chia Oh Sheng
Partner
Lee Hishammuddin Allen & Gledhill

5:00 pm

Closing Remarks



Anand Raj
President
Malaysian Bar



Andrew Chiew
Chairperson, Insolvency Committee
Malaysian Bar

5:15 pm

End

**Scan
here.**
For speakers' profiles.



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Registration Fee

RM 162.00 / pax

(inclusive of 8% Service Tax)

REGISTRATION LINK

Closing date: 14 August 2026

A confirmation e-mail will be sent to your registered e-mail address. If you have not received the e-mail within five (5) business days after successful payment, please send an e-mail to corp.comm@bakertilly.my.

SYMPOSIUM PACKAGE

Each registered participant is entitled to

- One (1) entrance pass
- Coffee breaks & Lunch for one (1) participant
- e-Certificate of Attendance

PAYMENT METHOD



*Payment link is in the Registration Form

- Registration for this symposium will only be confirmed upon full settlement of the registration fees, along with payment confirmation.
- Please ensure that all details submitted through the registration form are accurate and up-to-date.
- Kindly refer to our Cancellation Policy prior to registering for the event. If you have further inquiries, please use the contact information below to get in touch with us.

CLICK HERE TO VIEW OUR
CANCELLATION POLICY

TERMS & CONDITIONS

Disclaimer

Baker Tilly (Malaysia) ("the Organiser") reserves the right, at its sole discretion, to change the venue, programme, speakers, schedule, event platform, time, or date of the symposium should circumstances beyond the Organiser's control arise. The Organiser shall not be liable for any costs, damages, or losses incurred by delegates as a result of such changes. The Organiser also reserves the right to make alternative arrangements without prior notice where reasonably necessary. By submitting the registration form, you are deemed to have read and accepted the terms and conditions set out herein.

Data Protection

Personal data is collected in accordance with the Personal Data Protection Act 2010 (Act 709).

Cancellation Policy

- Baker Tilly (Malaysia) reserves the right to cancel the symposium under any circumstances that render the event non-viable. In such an event, registrants will be offered a full refund.
- Should the event be postponed, registrants may choose to either receive a full refund or transfer their registration to the same event on the new date.
- Refunds will not be provided to registrants who choose not to attend the event.
- Registrants unable to attend may transfer their registration to another individual of their choosing. Requests for transfer must be submitted via e-mail to corp.comm@bakertilly.my at least 48 hours prior to the event.

CONTACT FOR ENQUIRIES

Name : Corporate Communications Department
Email : corp.comm@bakertilly.my
Address : Baker Tilly Tower
Level 10, Tower 1, Avenue 5
Bangsar South City
59200 Kuala Lumpur
Malaysia.